

City of San Marcos

City Council Work Session

Budget Workshop

June 29, 2021



- FY 21 Update
- Hotel Occupancy Tax Trend
- General Fund-Revenue Drivers
- FY 22
 - Budget Update
 - General Fund Assumptions
 - General Fund Drivers
 - General Fund Gap
 - Personnel Requests
 - Capital Outlay Requests
 - General Fund Agency Funding Requests
 - Rate Study Update
 - Budget Timeline
- Exemption Update
- Council Direction



FY21 Update

Fund	Budgeted Use of Fund Balance	Projection
General	\$2,794,633	Anticipate no use of fund balance and beginning 2022 at 29% of 2022 operating costs
Electric	\$472,406	Will need budget amendment for winter storm; est. use of \$3.1M of fund balance less rollover of \$2.5M = \$600K
Water/ Wastewater	\$217,507	Anticipate no use of fund balance
Stormwater	\$80,522	Est. max. use of \$450K of fund balance bringing fund balance down to 20.8%

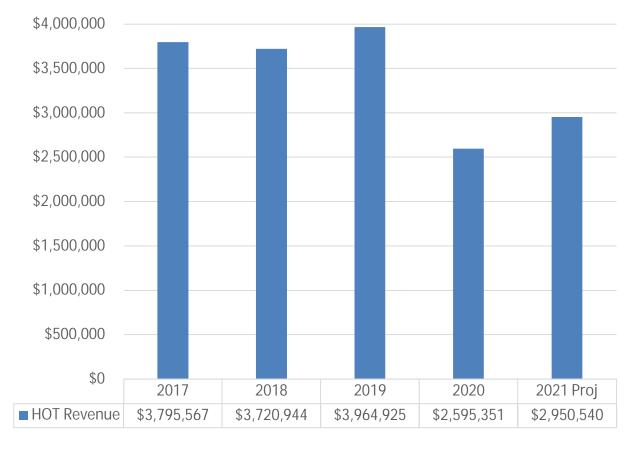


FY21 Update

Fund	Budgeted Fund Balance	Projection
Resource Recovery	\$61,338	No use of fund balance
Airport	\$58,906	Est. max. transfer from General Fund of \$59K
Hotel Tax	\$276,841	Est. max. use of fund balance of \$220K



Hotel Occupancy (HOT) Tax



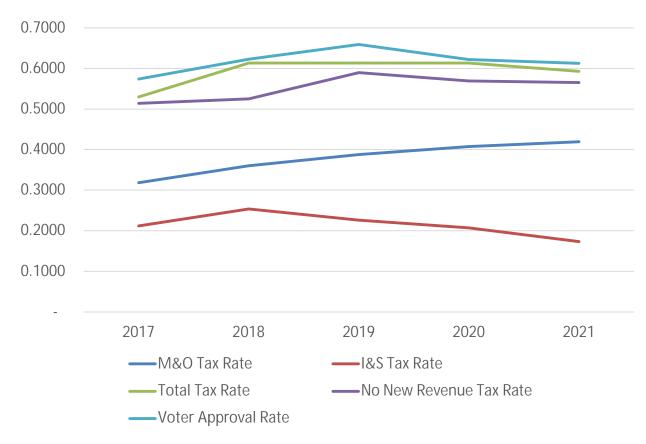


General Fund - Revenue Drivers

- Tax Rates
- Adopted Tax Rate
- Average Home Value
- Assessed Value
- No New Revenue Tax Rate
- Current Ad Valorem Collected
- Sales Tax



San Marcos Tax Rates





San Marcos Adopted Tax Rate



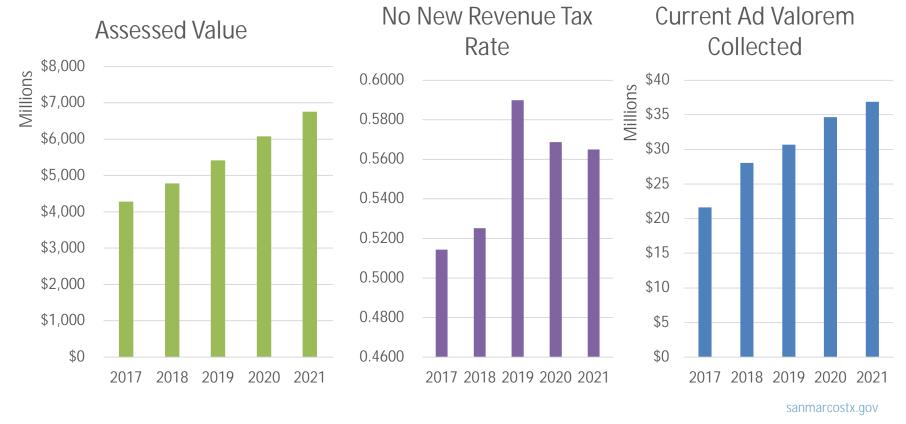
Average Home Value

Source: Hays CAD Comptrollers Audit Report for Certified Roll

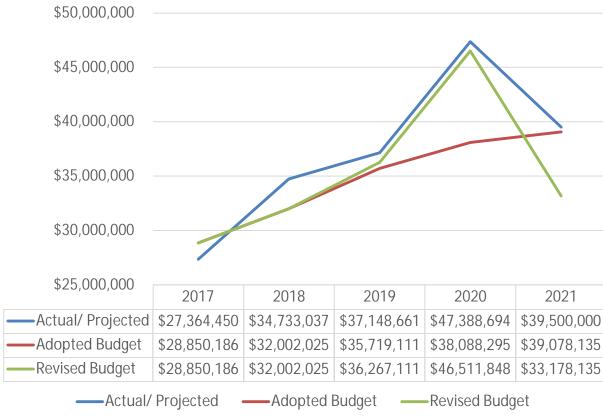




San Marcos









FY22 Budget Policy Update

Fund	Policy	Update
Stormwater	Rate increase of 6.5%	Updated rate models shows 8% needed
All	Non-civil service employee pay increase of 4%	Based on general fund numbers may need to reduce
All	Health Insurance will be evaluated	Costs are increasing; will finalize rates in July
Transit	Operations funding to be presented at later date	Funding needed is \$800K

FY22 Budget Update

- Continue to work on finalizing numbers and balancing budget
- Finalize property tax numbers
 - Potential increase in debt rate
 - Potential lower tax rate depending on tax roll
- Continue to monitor sales tax
- Net revenues are currently anticipated approximately flat
- Analyzing elimination of TIRZ#2
- Reviewing Chapter 380 agreements
- Finalize increase in benefit costs



FY22 General Fund Budget Assumptions

Revenue

- Property tax: flat tax rate with increase from new property
- Sales tax: 2% increase over the last 12 months pre-pandemic
- Franchise fees: based on anticipated utility revenue from COSM and trend for others
- Permit fees: average of prior three years' revenue
- Fines: average of FY19 and FY20
- Parks: primarily based on FY19 with review of historical trend
- Community Enhancement Fee: 2% growth
- Investments and other: current year trend



FY22 General Fund - Cost Drivers

- Increases in personnel costs = \$3.015M
 - 4% salary adjustment = \$1.9M
 - 1.4% increase in TMRS = \$850K
 - 60% increase in workers compensation = \$265K
- Restoration of support of transit operations = \$650K
- Increased operational costs = \$1.29M
 - Facilities and utilities = \$600K
 - Equipment repairs = \$200K
 - Transportation (asphalt, concrete, signalization) = \$250K
 - Transportation Indirect Cost Chargeback = \$140K
 - Irrigation maintenance program = \$100K



FY22 General Fund Budget-Gap

Current Gap = \$2.8M

Use of additional ARP funds Reduce or delay non-civil service employees pay

increase

Finalize property tax Reduction in operating costs

Refine revenues Not fund all new personnel or capital outlay

requests

Reduce fund balance %

Increase property tax rate

Reduce outside agency and event funding



Fiscal Year 22 Requests-Personnel

Positions requested are to address the challenges faced with the increased demand of providing core services for our growing community.

Fund	#	Cost
General	33	\$2,841,188
Stormwater	5	\$360,241
Water/Wastewater	2	\$208,905
Electric	1	\$111,216
Combination	12	\$1,243,909
Total	53	\$4,765,459



Fiscal Year 22 Requests-Capital Outlay

Requests received are to address the challenges faced with the increased demand of providing core services for our growing community as well replace necessary vehicles and equipment.

#	Cost
43	\$3,574,541
1	\$230,000
8	\$898,000
12	\$573,949
64	\$5,276,490
	43 1 8 12



FY22 General Fund Agency Funding Requests

Organization	Submitted	Amount
Mermaid Society	No	
LBJ Museum	Yes	\$25,000
Calaboose African American Museum	Yes	\$20,000
GSM Area Sr. Center	Yes	\$25,000
Centro Cultural De Hispano	No	\$25,000
Go Wheels Up	Yes	\$95,000
Sights and Sounds	Yes	\$100,000
Human Services Advisory Board	N/A	\$650,000



Stormwater

Rate increase of 8% needed

Water/Wastewater

Finalizing rate model to go to Citizen's Utility Advisory Board in July

Electric

Finalizing rate model to go to Citizen's Utility Advisory Board in July

Development Services

Working on RFP to complete fee study



Exemption Update

- Effective FY23Budget
- Next step –
 Ordinance to amend
 Section 78.077 of
 the City Code
- \$628K = \$0.01 to FY21 tax rate

	Current	<u>New</u>
Sr. Exemption		
Number of over 65 exemptions	1,982	1,982
Exempt Amount	\$ 25,000	\$ 35,000
Tax Rate	\$ 0.5930	\$ 0.5930
Total tax forfeited due to exemption	\$293,832	\$411,364
Additional tax forfeited due to exemption		\$117,533
Savings per household	\$ 148.25	\$ 207.55
Additional savings per household		\$ 59.30
Homestead Exemption		
Number of properties		4,959
Exemption Amount		\$ 15,000
Tax Rate		\$ 0.5930
Savings Per resident		\$ 88.95
Total Reduction		\$441,103
Total Estimated General Fund Impact		\$558,636



Budget Timeline

June

• 29 – Budget Workshop

July

• 25 – Receive Certified Tax Rolls

Aug

- 3 Take record vote on Tax Rate & Set Date of Public Hearing
- 12 Budget Workshop

Sept

- Hold Public Hearing
- 21 Adopt Budget and Tax Rate



- Tax Rate: Current tax rate or lower
- Stormwater Rate Increase: 8% or reduce costs \$107K to keep at original 6.5%
- Ad Valorem Tax Exemptions
- Additional Considerations



Bert Lumbreras

City Manager

Stephanie Reyes

Assistant City Manager

Joe Pantalion

Assistant City Manager

Chase Stapp

Director of Public Safety

Marie Kalka

Finance Director

Anna Miranda

Assistant Finance Director

Thank You