

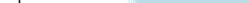
EXHIBIT 3 – Project Schedule

ID	Task Name	Duration	Start	Finish	Predecessors
1	Preliminary Phase	279 days	Thu 9/21/17	Tue 6/26/18	
14	Design Phase	1522 days	Wed 6/27/18	Fri 8/26/22	
15	COSM Design	1502 days	Wed 6/27/18	Sat 8/6/22	
16	Consultant Prepare PER	180 days	Wed 6/27/18	Sun 12/23/18	13
17	COSM Reviews PER	60 days	Mon 12/24/18	Thu 2/21/19	16
18	PER Review Meeting	1 day	Fri 2/22/19	Fri 2/22/19	17
19	Negotiate CIS 03	180 days	Fri 2/22/19	Tue 8/20/19	17
20	Approve CIS 03	14 days	Wed 8/21/19	Tue 9/3/19	19
21	Consultant Prepare Preliminary Layout (30%) & Finalizes PER	59 days	Wed 9/4/19	Fri 11/1/19	20
22	COSM Reviews 30% Design	30 days	Sat 11/2/19	Sun 12/1/19	21
23	30% Review Meeting	1 day	Mon 12/2/19	Mon 12/2/19	22
24	Negotiate New Contract	120 days	Tue 12/3/19	Tue 3/31/20	23
25	Prepare ARF/Verify Funds with Finance - May need reimbursement form	14 days	Wed 4/1/20	Tue 4/14/20	24
26	ARF Review Process (Min 29 Days)	34 days	Wed 4/15/20	Mon 5/18/20	25
27	City Council (Typically Tuesday)	1 day	Tue 5/19/20	Tue 5/19/20	26
28	Consultant Prepare 40%	45 days	Wed 5/20/20	Fri 7/3/20	27
29	COSM Reviews 40% Design	30 days	Sat 7/4/20	Sun 8/2/20	28
30	40% Review Meeting	1 day	Mon 8/3/20	Mon 8/3/20	29
31	Consultant Prepare 60%	120 days	Tue 8/4/20	Tue 12/1/20	30
32	COSM Reviews 60% Design	30 days	Wed 12/2/20	Thu 12/31/20	31
33	60% Review Meeting	1 day	Fri 1/1/21	Fri 1/1/21	32
34	Consultant Prepare 90%	90 days	Sat 1/2/21	Thu 4/1/21	33,30
35	COSM Reviews 90% Design	30 days	Fri 4/2/21	Sat 5/1/21	34
36	90% Review Meeting	1 day	Sun 5/2/21	Sun 5/2/21	35
37	Consultant Seals 100% Plans	30 days	Mon 5/3/21	Tue 6/1/21	36
38	Float	420 days	Wed 6/2/21	Tue 7/26/22	37
39	Meeting with Purchasing To Advertise	11 days	Wed 7/27/22	Sat 8/6/22	61,74,38
40	Easements	295 days	Sat 1/2/21	Sat 10/23/21	
41	Easements/ROW Acquisitions	281 days	Sat 1/2/21	Sat 10/9/21	
42	License Agreements	186 days	Sat 1/2/21	Tue 7/6/21	
43	Prepare License Agreement Exhibits	30 days	Sat 1/2/21	Sun 1/31/21	42
44	Prepare offer letter	14 days	Mon 2/1/21	Sun 2/14/21	43
45	Negation with owners	120 days	Mon 2/15/21	Mon 6/14/21	44
46	Offer accepted: Letter agreement, Exhibit, W-9, Sent to CM	7 days	Tue 6/15/21	Mon 6/21/21	45
47	Request check	14 days	Tue 6/22/21	Mon 7/5/21	46
48	Possession of Real Estate from Close	1 day	Tue 7/6/21	Tue 7/6/21	47
49	Easements and ROW	281 days	Sat 1/2/21	Sat 10/9/21	
50	Survey/Exhibit/Field Notes Prepared	30 days	Sat 1/2/21	Sun 1/31/21	49
51	Field Notes to appraiser	1 day	Mon 2/1/21	Mon 2/1/21	50
52	Notice of intent to acquire sent to property owner	14 days	Mon 2/1/21	Sun 2/14/21	51
53	Prepare Appraisal	60 days	Tue 2/2/21	Fri 4/2/21	52
54	Review Appraisal/Auth to make offer	14 days	Sat 4/3/21	Fri 4/16/21	53,52
55	Prepare offer letter	14 days	Sat 4/17/21	Fri 4/30/21	54
56	Negation with owners, begin title clearing	120 days	Sat 5/1/21	Sat 8/28/21	55
57	Offer accepted: clear title, schedule closing (Easement/ROW, W-9, Se	7 days	Sun 8/29/21	Sat 9/4/21	56
58	Title Commitment	7 days	Sun 9/5/21	Sat 9/11/21	57
59	Request check	14 days	Sun 9/12/21	Sat 9/25/21	58
60	Possession of Real Estate from Close	14 days	Sun 9/26/21	Sat 10/9/21	59
61	Easements/ROW Cleared	14 days	Sun 10/10/21	Sat 10/23/21	48,60
62	Permits	364 days	Tue 8/4/20	Mon 8/2/21	
63	Texas Historical Commision	90 days	Tue 8/4/20	Sun 11/1/20	
64	Cultural Constraints Analysis	60 days	Tue 8/4/20	Fri 10/2/20	63
65	THC Review	30 days	Sat 10/3/20	Sun 11/1/20	64
66	TCEQ	106 days	Tue 8/4/20	Tue 11/17/20	
67	Prepare WPAP Permit	30 days	Tue 8/4/20	Wed 9/2/20	66
68	Submit to TCEQ	1 day	Thu 9/3/20	Thu 9/3/20	67
69	TCEQ Review	75 days	Fri 9/4/20	Tue 11/17/20	68
70	Prepare Nation Wide Permit	91 days	Mon 5/3/21	Sun 8/1/21	
71	Prepare Nation Wide Permit, if needed	30 days	Mon 5/3/21	Tue 6/1/21	70
72	Submit to USACE	1 day	Wed 6/2/21	Wed 6/2/21	71
73	USACE Review	60 days	Thu 6/3/21	Sun 8/1/21	72
74	Permits Approved	1 day	Mon 8/2/21	Mon 8/2/21	65,69,73

Project: Schedule - Bishop St Imps Date: Tue 2/11/20	Task		Rolled Up Task		Split		Inactive Task		Duration-only		Finish-only	
	Critical Task		Rolled Up Critical Task		External Tasks		Inactive Milestone		Manual Summary Rollup		Progress	
	Milestone		Rolled Up Milestone		Project Summary		Inactive Summary		Manual Summary		Deadline	
	Summary		Rolled Up Progress		Group By Summary		Manual Task		Start-only			

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