

Exhibit A

Comparison of Model Programs

Area	No-Kill Label?	Timeline	Entities	Funding	No refusal?
Austin	Yes	Resolution in 2010 (rate was 65%); achieved 90% in 2011	Austin and un-incorporated Travis County	\$5mil department budget in 2010; \$13mil 2019; \$12mil new facility	Surrenders are a last resort & by appoint- ment only
Waco	No	Achieved 90% in 2016 (was 35% in 2012)	15 cities plus McLennan Co	\$507k budget in 2013; \$1.2mil in 2016; \$2mil in 2019; \$5mil new facility	Open Admission
Williamson County	Achieved without resolution	Achieved 90% in 2010 (was 58% in 2007)	4 cities plus County	\$1mil budget in 2007; \$1.6mil 2019; \$10mil expansion 2018	Open Admission

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