

**CITY OF SAN MARCOS HUMAN SERVICES GRANT
FY 2026-2027 APPLICATION**

I. SUMMARY INFORMATION

Please spell out organization name and program name completely, without acronyms.

Applicant Organization: School Fuel

Contact Name, Title: Diane Breedlove, Treasurer, Board of Directors

Telephone: [REDACTED]

Contact E-Mail Address: [REDACTED] Website: www.schoolfuelsmtx.org

Mailing Address: 102 Wonder World Dr., Suite 304, #120, San Marcos, TX 78666

Do you have a location in San Marcos where people can walk in and ask questions about the program? If so, what is the address? 1331 SH 123, San Marcos. This site is staffed on most Thursday evenings when packing is in progress.

Who is authorized to execute program documents? (Name, Title) Diane Breedlove, Treasurer

Program Name: Weekend food for Hungry Children in the San Marcos CISD

Amount of Funds Requested: \$45,600

What percentage of the cost of this program is requested as funding through this application? 13.5%

II. SHORT ESSAY QUESTIONS

All questions must be answered. Please type your answers. Application evaluations will be based on, but not necessarily limited to the criteria stated in each section.

OVERVIEW

1. Summarize the program for which funding is being requested, the services it provides, and the clients it serves.

School Fuel provides weekend food for hungry children in the San Marcos CISD. About 75% of the students in the SMCISD qualify for the National School Lunch Program so the District provides free breakfast and lunch to every student but weekend hunger is a serious problem that negatively impacts children. This year School Fuel will provide about 1,400 children at 11 schools (except the Pre-K which has its own pantry) with a sack of nutritious food every weekend of the school year. The food is shelf-safe and in easily opened packages so that small children can access the food on their own. The sacks generally contain 10 items including milk, yogurt, cereal, fruit, beef sticks, peanut butter and peanut butter crackers.

The food is purchased from a grocery wholesaler in cooperation with other programs across Texas (SnakPak4Kids). Some prices have been negotiated directly with the manufacturer so that the cost is below market pricing. The sacks are packed at our facility (provided free of cost by SMCISD) by the volunteers who come on Thursday evenings. School Fuel

partners with Ace Relocation Systems who sends a moving van and two or three men to deliver the food to each school and return the bins to our facility, all at no cost to School Fuel.

Hungry children are identified by teachers, nurses, parent liaisons, and counselors as those who most need weekend food support. School Fuel does not interact with these children because the SMCISD carefully protects their privacy. In the elementary school the sacks are placed in the child's backpack. In middle school, the students pick up their sack from the appointed location. At the high school there is a pantry where students have some choice of food items to take.

At Christmas, Spring Break, and the end of the school year an extra sack that has a jar of peanut butter, crackers and a Hershey Bar is also sent home with hungry children. Last year School Fuel also sent home this extra sack at Thanksgiving because of the absence of SNAP funding.

School Fuel is an all-volunteer organization. All the work needed to provide 1,400 children with weekend food support is handled by the board of directors and more than a thousand volunteers.

COMMUNITY NEED AND JUSTIFICATION –20 POINTS

Evaluation: documentation and justification of the need for the program in the City of San Marcos.

1. Describe in detail the need for this program in San Marcos.

In the SMCISD about 75% of the students qualify for the National School Lunch Program. Given that about 27% of the population in San Marcos lives below the poverty level (compared to 13% statewide) it isn't surprising that hunger is a problem. Teachers report that students who come to school hungry can't focus on the work and make frequent trips to the school nurse complaining of stomach aches. Even though the SMCISD provides free breakfast and lunch to every student, breakfast on Monday is not adequate to overcome a weekend food deficiency. It may take until Wednesday for a nutrient deficient child to catch up and be fully capable. This lack of concentration causes hungry children to fall behind and if the situation persists, these children fail to achieve their academic potential and often effectively drop out of school.

Studies show that food insecurity affects concentration, memory, mood, and motor skills all of which are essential to learning. Experts say that food-insecure children have a harder time getting along with others, and they are more likely to repeat a grade. Children with food insecurity are around 50 percent more likely to have anxiety and depression compared to children without food insecurity (from a study of more than 100,000 U.S. children). Children with food insecurity are also more likely to have behavior problems, as classroom teachers affirm.

One classroom teacher at a SMCISD elementary school said that of all the programs and assistance provided to her students, the most meaningful one was School Fuel. Not only did it dramatically improve the recipients' success, it significantly reduced classroom disruptions. Hungry children simply can't learn.

2. Has the need for this program been increasing in recent years?

Much of the poverty in San Marcos is generational and there are a considerable number of children who have been recipients of School "Fuel" for most of their school years. As the cost of groceries has increased, so has hunger. Schools have asked for a larger number of sacks as the school year progresses. The Board has not yet established a budget for the 2026-2027 school year but certainly the adopted budget will provide for at least 1,400 students. Generally the number of students being served in late April determines the number for the following year so it could be the number will be greater than 1,400.

IMPLEMENTATION –15 POINTS

Evaluation:

- *The application demonstrates that resources needed to manage the proposed program are available and ready.*
- *Applicant has clearly defined objectives focusing on results and measurable outcomes vs. only program activities descriptions and numbers served.*
- *Past performance of programs funded by Human Services Grants has met expectations.*

1. Are all resources in place to be able to implement this program? If not, what is missing?

School Fuel has been providing weekend food for hungry children since 2013. We have a permanent facility in partnership with SMCISD, more than 1,000 volunteers, a devoted board of directors, a partnership with Ace Relocation System, cooperation from Mission Able and financial assistance from local civic organizations, businesses, individuals, and foundations whose mission is helping children. Our experience helps us navigate challenges and improve from year to year. The only resource that might be lacking is money.

2. What specific, measurable outcomes or results do you hope to achieve with this program?

School Fuel will provide 1,400 hungry children in the SMCISD with a sack of nutritious food each weekend of the school year.

In reaching this objective we expect these children to:

- a. Make fewer trips to the school nurse complaining of stomach aches
- b. Work more cooperatively and cause fewer disruptions in the classroom
- c. Better focus on classroom work
- d. Miss fewer days of school

3. If funding is not available at the requested amount, what is the minimum Human Services Grant funding needed to be able to run this program?

To serve 1,400 hungry students in the 2026-2027 school year, School Fuel will need about \$336,900. Not only will this budget require funds from the City of San Marcos, we will need to host a fundraising event, be successful in finding grants, and continue to find local support. With God's help, we must continue providing for hungry students at all 11 schools in the SMCISD because there isn't any other organization providing this service to children.

IMPACT AND COST EFFECTIVENESS –20 POINTS

Evaluation:

- *impact on the identified need*
- *implementation costs compared to impact*
- *use of available resources (financial, staff, volunteer)*
- *impact compared to other applicants*

1. Programs can provide value by deeply impacting the lives of a few, with effects that may ripple through generations, or by providing smaller but meaningful impact to a larger group. Describe in detail the impact this program will have on the identified need and on San Marcos residents.

This year's graduating class has some children who began receiving School Fuel in elementary school as did last year's class. We know that graduation is essential to overcoming poverty. We also know that parents who graduate

are far more likely to have children who graduate. Studies also show that that a high school education is absolutely essential to overcoming poverty. Enabling hungry children to succeed at school will have a positive impact not only on that child but will also benefit their children and the community in which they live.

School Fuel remains an all-volunteer organization. ALL grant funds are used to purchase food. On average it costs about \$240 per child per year to provide a weekend sack of nutritious, shelf-safe food packaged in easily opened containers. The sacks contain about 10 items that include milk, yogurt, cereal, fruit, meat sticks, peanut butter, peanut butter crackers, and another protein sources. Less than \$11,000 (3%) of the \$336,900 budget is used for costs other than food such as bins, sacks, mailing and postage, insurance, and fundraising costs.

2. Briefly describe other funding sources, volunteers, or in-kind donations that will be used with this program.

The largest in-kind contribution to School Fuel is a permanent facility attached to the SMCISD Administration building provided free of charge including utilities, maintenance, and upkeep. Ace Relocation Systems delivers the food to the 11 schools on most Fridays, free of charge to us. Mission Able also provides delivery on occasion when Ace is unavailable. Last year there were more than 1,000 volunteers who came on Thursday evenings to pack the sacks, gather and dispose of recyclable materials and prepare for the following week. Volunteers also staff the annual Fill the Sack 5K fundraiser. Churches, civic organizations, and service fraternities provide volunteers who sign up on SignUpGenius.

School Fuel has been seeking grants to assist with funding since inception in 2013. There are several foundations who have made more than one grant to help hungry children. Local churches, civic organizations, businesses, etc. provide financial support as well as volunteers.

3. How many total annual unduplicated direct clients is this program expected to serve? What percentage will be San Marcos residents?

1,400 children; 100% are SMCISD students.

4. Please list the agencies with which you partner to provide this program's services.

San Marcos Consolidated Independent School District
Ace Relocation Systems
Mission Able

COMMUNITY SUPPORT – 15 POINTS

Evaluation:

- A minimum of three letters of reference that indicate strong local support for the program and the agency's ability to implement it as described in the application. Letters must be in support of the specific program requesting funding, not the agency as a whole. Letters will preferably be from San Marcos residents as well as direct clients of the program.*
- Evidence that volunteers play a vital role in the program or agency's operation.*
- Evidence that board members are actively involved in and supportive of the agency*

1. What actions do Board members take to support the programs of the agency?

Because School Fuel is an all-volunteer organization, every Board member participates in the day-to-day operations. Our president not only leads the board and represents the organization but also serves as the SMCISD schools contact person and participates in the weekly packing activities. Another Board member is the media director, managing publicity and contact with organizations needing a speaker or offering booth opportunities. One Board member coordinates the weekly delivery of food to the schools. Still another Board member serves as treasurer and handles all the mail and coordinates with the bookkeeper. Other Board members assist with weekly packing, staff booths, help with the 5K Fun Run and other activities as needed.

2. Briefly describe the number and role of volunteers in the program or agency's operation.

Each week between 20 and 50 volunteers staff two packing shifts. In addition to staffing the assembly line, other volunteers pack the bins with food and ready them for delivery. Other volunteers unpackage the food and set up the assembly line for the next week. The cardboard is also broken down and taken to the recycle bin outside.

At the annual fundraiser, a 5K fun run, volunteers direct parking, mark the route, assist with registration, staff a first aid booth and water station, pass out refreshments and help clean up after the run.

COUNCIL PRIORITIES - 20 POINTS

1. How long has this program served San Marcos residents? (10 points if at least 2 years)

School Fuel has been providing weekend food to hungry children in the SMCISD since 2013.

2. In what ways does your agency actively conduct outreach to engage San Marcos residents in its programs and services? How will San Marcos residents access those services? (up to 10 points)

Hungry children in the SMCISD are identified by the teachers, nurses, parent liaisons, and counselors. Their privacy is very closely guarded by the District so School Fuel does not reach out to parents or the children but it is not difficult for teachers to identify who comes to school on Monday not having had enough to eat over the weekend. Every student in the District is provided free breakfast and lunch but one breakfast cannot provide enough nutrition to make up for an entire weekend deficiency so these hungry children still aren't fully capable in class on Monday and often complain of stomach aches, needing to see the school nurse.

We work very closely with the individual at each school charged with School Fuel responsibilities so that they can notify us of any additional needs as late as Tuesday before packing on Thursday for a Friday delivery. We also remind the responsible school individuals that if one of their School "Fuel" recipients has siblings in the same or different school, those siblings should also receive a weekend sack.

RISK - 10 POINTS

1. How many years' experience does the agency have in implementing a program of this size and complexity? (5 points if more than 5 years)

School Fuel began in the spring of 2013 with 31 'homeless' children. The program was so successful that by fall, 2013, more than 200 hungry children at that elementary school were receiving a sack of nutritious food for the weekend. Since that time, children have been added every year, now serving 1,400 in 11 schools (all but the Pre-K which has its own program).

2. What percentage of the program’s funding is non-City? (5 points if at least 50%)

83%

III. FUNDING RESTRICTIONS

By signing this application I certify the following to be true:

- 1. All Human Services Grant funding will be spent on San Marcos residents, except for school-based programs, in which case it may be spent within the San Marcos Consolidated Independent School District boundary.
- 2. Funding requested is not more than 50% of the total funding for the agency.
- 3. Funding will not be used to fund more than 20% of a full time position.
- 4. Agency has been in existence for at least 2 years. (This can include serving communities other than San Marcos.)

SUBMITTAL APPROVED BY:

Diane Breedlove

Signature

2/14/26 _____
Date

Diane Breedlove
Printed Name

Treasurer, Board of Directors
Title

School Fuel Budget
July 1, 2025 - June 30, 2026

Revenue

City of San Marcos		\$	44,000
Local Churches			9,000
Baptist Health Foundation Grant			12,500
Baptist Hunger Grant			3,600
Other Grants			58,000
Corporation/Business/Civic			48,000
Individual Contributions			42,000
Interest			8,500
Fundraising Events			35,000
	Total Revenue	\$	260,600

From Reserve **\$ (70,300)**

Operations

Food

Mendez	165	\$	36,300
DeZavala	135		29,700
Bowie	100		22,000
Travis	135		29,700
Crockett	100		22,000
Hernandez	80		17,600
Rodriquez	100		22,000
Miller	75		16,500
Goodnight	80		17,600
Lamar	30		6,600
High School	400		100,000
Total Students	1400		
Food Cost		\$	320,000

Supplies, Equipment, Postage		\$	1,500
Insurance			1,800
Tax Preparation/Accounting			600
Public Relations, Printing, Website			1,000
Merchant Fees			500
Fundraising			
Fun Run			2,500
Banquet			3,000
Other Operating Costs		\$	10,900

Total Operations \$ 330,900

School Fuel Budget Proposed
July 1, 2026 - June 30, 2027

Revenue

City of San Marcos		\$	45,600
Local Churches			9,000
Baptist Health Foundation Grant			6,000
Baptist Hunger Grant			4,000
Other Grants			65,000
Corporation/Business/Civic			48,000
Individual Contributions			42,000
Interest			12,000
Fundraising Events			35,000
	Total Revenue	\$	266,600

From Reserve **\$ (70,300)**

Operations

Food

Mendez	175	\$	40,250
DeZavala	140		32,200
Bowie	85		19,550
Travis	105		24,150
Crockett	145		33,350
Hernandez	100		23,000
Rodriquez	245		56,350
Miller	75		17,250
Goodnight	75		17,250
Lamar	55		12,650
High School	200		50,000
Total Students	1400		
Food Cost		\$	326,000

Supplies, Equipment, Postage		\$	1,500
Insurance			1,800
Tax Preparation/Accounting			600
Public Relations, Printing, Website			1,000
Merchant Fees			500
Fundraising			
Fun Run			2,500
Banquet			3,000
Other Operating Costs		\$	10,900

Total Operations \$ 336,900

**School Fuel Budget Table
2026-2027**

Operations

Food

Mendez	195	\$ 44,850
DeZavala	135	31,050
Bowie	100	23,000
Travis	155	35,650
Crockett	130	29,900
Hernandez	120	27,600
Rodriquez	180	41,400
Miller	75	17,250
Goodnight	80	18,400
Lamar	30	6,900
High School	200	50,000
Total Students	1400	
Food Cost		\$ 326,000

All grant funds are used to purchase food.

School Fuel Board of Directors

Michael Pigg
Board President
[REDACTED]
San Marcos, TX 78666
Pastor, Wayfinders Church

Rene Arroyo
[REDACTED]
San Marcos, TX 78666
Owner, Balanced Nutrition

Diane Breedlove
Board Treasurer
[REDACTED]
San Marcos, TX 78666
CPA, Retired

Jiro DeLoach
[REDACTED]
San Marcos, TX 78666
Commercial Banker, Frost
Bank

Jesse Gamble
[REDACTED]
San Marcos, TX 78666
USI Insurance Services

Molly Ann Rosas-Garcia
[REDACTED]
San Marcos, TX 78666
Community
Activist/Philanthropist

Nick Hoover
Delivery Coordinator
[REDACTED]
San Marcos, TX 78666
Retired, State of Texas

Return of Organization Exempt From Income Tax
Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Do not enter social security numbers on this form as it may be made public.
Go to www.irs.gov/Form990 for instructions and the latest information.



A For the 2024 calendar year, or tax year beginning **07/01/24**, and ending **06/30/25**

B Check if applicable:
 Address change
 Name change
 Initial return
 Final return/terminated
 Amended return
 Application pending

C Name of organization: **SCHOOL FUEL**
DBA SCHOOL FUEL SAN MARCOS
 Doing business as
 Number and street (or P.O. box if mail is not delivered to street address): **102 WONDER WORLD DR, 304-120**
 Room/suite
 City or town, state or province, country, and ZIP or foreign postal code: **SAN MARCOS TX 78666**

D Employer identification number: **46-4316094**

E Telephone number: **512-757-2610**

G Gross receipts \$: **290,638**

F Name and address of principal officer:
DIANE BREEDLOVE

H(a) Is this a group return for subordinates? Yes No
H(b) Are all subordinates included? Yes No
 If "No," attach a list. See instructions

I Tax-exempt status: 501(c)(3) 501(c) () (insert no.) 4947(a)(1) or 527

J Website: **HTTP://WWW.SCHOOLFUELSANMARCOS.ORG**

K Form of organization: Corporation Trust Association Other

L Year of formation: **M** State of legal domicile: **TX**

Part I Summary

Activities & Governance	1 Briefly describe the organization's mission or most significant activities: PROVIDE SACKS OF FOOD FOR SCHOOL-AGED CHILDREN TO TAKE HOME ON THE WEEKENDS TO CURB THEIR HUNGER PANGS		
	2 Check this box <input type="checkbox"/> if the organization discontinued its operations or disposed of more than 25% of its net assets.		
	3 Number of voting members of the governing body (Part VI, line 1a)	8	
	4 Number of independent voting members of the governing body (Part VI, line 1b)	8	
	5 Total number of individuals employed in calendar year 2024 (Part V, line 2a)	0	
	6 Total number of volunteers (estimate if necessary)	350	
	7a Total unrelated business revenue from Part VIII, column (C), line 12	0	
7b Net unrelated business taxable income from Form 990-T, Part I, line 11	0		
Revenue	8 Contributions and grants (Part VIII, line 1h)	183,953	252,566
	9 Program service revenue (Part VIII, line 2g)		0
	10 Investment income (Part VIII, column (A), lines 3, 4, and 7d)	8,403	17,548
	11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	32,500	18,715
	12 Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)	224,856	288,829
Expenses	13 Grants and similar amounts paid (Part IX, column (A), lines 1-3)		0
	14 Benefits paid to or for members (Part IX, column (A), line 4)		0
	15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)		0
	16a Professional fundraising fees (Part IX, column (A), line 11e)		0
	b Total fundraising expenses (Part IX, column (D), line 25)	33	
17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)	215,271	226,762	
18 Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)	215,271	226,762	
19 Revenue less expenses. Subtract line 18 from line 12	9,585	62,067	
Net Assets or Fund Balances	20 Total assets (Part X, line 16)	480,896	542,963
	21 Total liabilities (Part X, line 26)	0	0
	22 Net assets or fund balances. Subtract line 21 from line 20	480,896	542,963

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here
 Signature of officer: **DIANE BREEDLOVE** **TREASURER**
 Date: _____
 Type or print name and title

Paid Preparer Use Only
 Preparer's name: **CARLTON SEAN CROWDER**
 Preparer's signature: *Carlton Sean Crowder*
 Date: **12/05/25**
 Check if self-employed
 PTIN: **P00667387**
 Firm's name: **CROWDER CPA LLC**
 Firm's EIN: **99-4418983**
 Firm's address: **110 WILLOW SPRINGS DR STE 101 SAN MARCOS, TX 78666**
 Phone no.: **512-392-0576**

May the IRS discuss this return with the preparer shown above? See instructions Yes No

Part III Statement of Program Service Accomplishments

Check if Schedule O contains a response or note to any line in this Part III

1 Briefly describe the organization's mission:
PROVIDE SACKS OF FOOD FOR SCHOOL-AGED CHILDREN TO TAKE HOME ON THE WEEKENDS TO CURB THEIR HUNGER PANGS

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?
If "Yes," describe these new services on Schedule O.
 Yes No

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services?
If "Yes," describe these changes on Schedule O.
 Yes No

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

4a (Code:) (Expenses \$ 225,372 including grants of \$) (Revenue \$)
PROVIDING FOOD FOR CHILDREN ON THE WEEKENDS

4b (Code:) (Expenses \$ including grants of \$) (Revenue \$)
N/A

4c (Code:) (Expenses \$ including grants of \$) (Revenue \$)
N/A

4d Other program services (Describe on Schedule O.)
(Expenses \$ including grants of \$) (Revenue \$)

4e Total program service expenses 225,372

School Fuel Non-Discrimination Policy

School Fuel does not and shall not discriminate on the basis of race, color, religion, creed, gender, gender expression, age, national origin, disability, marital status, sexual orientation or military status in any of its activities or operations. These activities include, but are not limited to, hiring and firing of staff, selection of volunteers and vendors, and provision of services. We are committed to providing an inclusive and welcoming environment for staff, clients, volunteers, subcontractors, vendors and clients.

School Fuel Policies and Procedures
Budgeting
Student Identification

1. In May the School Fuel Board of Directors will review the financial statements for the year to determine how many students can be served in the following school year.
2. The decision about the number to be served must be based on the Board's policy to have money on hand or committed for every student to be served for the entire year.
3. The Board will adopt a budget based on the decision about the number of students to be served.
4. The coordinator and those responsible school personnel at each school will be contacted in August as school begins with the proposed number of students to be served at each school. These individuals will be asked to communicate with one another so that, overall, the neediest students in the District can be served. The responsible person at each school will coordinate with teachers, cafeteria workers, nurses and coaches to determine the individuals to be served at each school.
5. Each school's responsible individual will report the number to the President of the School Fuel Board and the number for each school will be posted on the control board.
6. The sacking and fluffing process will begin the last week of August.
7. As students are enrolled or change schools, the change in number will be provided the School Fuel President by Tuesday and the number on the control board updated prior to the Thursday night sack filling.

School Fuel Program Policies and Procedures
Food Preparation and Sacking

Supervising board member will take time to provide up-to-date information to all volunteers making sure to express appreciation for the help and to explain how School Fuel is organized and funded.

1. Volunteers will be solicited via Facebook and SignupGenius for the 5:00 and 6:00 pm Thursday packing.
2. Volunteers arriving for the 5:00 pm Thursday sack filling will:
 - Finish opening any cartons that aren't ready for packing.
 - Begin the assembly line using plastic sacks.
 - Place filled and tied sacks in the school bins according to numbers on bins.
 - Place flattened discarded cardboard in recycle bins.
 - Bring food from storage area to assembly line and open for the following week.
 - Take recycle bins to outside dumpster.
3. Volunteers arriving for the 6:00 pm Thursday sack filling will:
 - Fill sacks on the remaining assembly line.
 - Place filled and tied sacks in the school bins according to numbers on bins.
 - Roll filled bins into pickup area grouping by school and delivery route.
 - Take recycled cardboard to outside dumpster.

Bring food from storage area and prepare assembly line for the following week.

Delivery

Delivery of bins to ten schools will begin at 8:00 on Friday or the last day of the school week. If Ace is making the delivery bins are to be lined up according to list posted on inside of the packing room door. The responsible board member is to open the building at 7:45 am and be there to receive bins as they return.

If Ace is not making the delivery the volunteers will be contacted early in the week. The responsible board member will assist in loading the bins into volunteer vehicles and is to be on hand to receive the bins when the volunteers return them.

February 1, 2026

To the Human Services Advisory Board,

I am writing in strong support of continued grant funding for School Fuel, an organization whose impact I have had the privilege of witnessing from its very beginning. Since 2013, I have seen School Fuel grow from a small pilot program serving just over 30 students into a critical community resource that now supports more than 1,400 children each week by providing nutritious food to take home over the weekend.

At the time of its inception, I was serving as the Parent Liaison at Mendez Elementary, where School Fuel first launched. From the earliest days, it was clear this program addressed a need that extended far beyond hunger alone. Children who once faced weekends with uncertainty were given consistency, nourishment, and the dignity of choice—empowered to serve themselves with pride rather than stigma.

The impact of this work is profound. Access to reliable nutrition supports academic success, emotional well-being, and family stability. School Fuel does not simply distribute food; it strengthens children's ability to learn, grow, and thrive. The program's thoughtful design ensures that assistance is delivered with respect, reinforcing confidence and self-worth in the students it serves.

School Fuel's success is also a testament to its strong leadership, sound operational practices, and dedicated volunteers who consistently show up with compassion and care. Over more than a decade, the organization has demonstrated responsible stewardship of resources, adaptability to growing demand, and deep collaboration with schools and the community.

With continued grant support, School Fuel is well-positioned to sustain and expand its reach—meeting increasing needs while maintaining the high standards and integrity that have defined its work since the start. Investment in School Fuel is an investment in preventative care, educational equity, and long-term community health.

I wholeheartedly encourage the Board to support School Fuel's funding request. I have witnessed firsthand how this program transforms lives, and I am confident that continued funding will ensure its vital mission continues to make a lasting difference for years to come.

Sincerely,

Barbara Saucedo

[REDACTED]
San Marcos, Texas 78666
[REDACTED]

22 January 2026

Human Services Advisory Board
City of San Marcos
630 Hopkins Street
San Marcos, TX 78666

To Whom It May Concern,

I am writing to recommend School Fuel to you as one of the recipients for the Human Services Grant this year. Unfortunately, food-insecurity remains an issue for many of the students in our public schools. School Fuel is a leader in addressing this need in our community. Last year, they mobilized over one thousand volunteers to pack sacks of food for food-insecure students in SMCISD. Each week, they packed and delivered 1,400 sacks of food that our public schools were able to place into the hands of needy kids. That is huge! Being an all-volunteer organization means that the monies they receive from grants, churches, and businesses all go directly to helping the community. By sending food home with food-insecure students, they not only help to meet the physical needs of hungry students, but they also provide hope to those children and their families. In so doing, they enable those children to focus on their education without the worry of whether they will eat over the weekend or not. In terms of investing in our community's future, I do not know another non-profit organization that is doing more.

Because of School Fuel's important work and the direct benefit they provide to families in our community, I highly recommend them for your consideration for grant money. With your assistance, along with other churches and businesses throughout the area, School Fuel will continue to care for food-insecure families in our community. Your assistance will give help and hope to San Marcos families.

Most sincerely,

Dr. Chad R. Chaddick
Pastor
First Baptist Church, San Marcos

Human Services Advisory Board
City of San Marcos
630 E. Hopkins Street
San Marcos, Texas

January 25, 2026

Dear Advisory Board Members:

As a community, we must look for ways to support the students in our schools. It is crucial to recognize that the need for nutrition does not end when school is out on Friday afternoon. Meals provided at school are, for many students, the primary source of consistent nutritious food. Weekends often provide a hunger gap for many children.

School Fuel, a weekend feeding program with a known record of making a positive impact, provides children from food insecure homes with bags of nutritious food to fill the hunger gap over the two-day weekend. Children from all campuses and all age groups in our community benefit from the donations of this group. The goal for the 2026-2027 school year is to reach 1,400 children. Research has shown that weekend food programs accomplish two things. First and foremost they positively impact academic performance, reduce the risk of poor health and development issues among student participants and reduce stress on families by ensuring children receive the essential nutrients they need to grow and thrive. Secondly, they foster community support by bringing together groups of volunteers to achieve a common goal.

I urge you to support the physical, emotional, and educational well being of the children in our schools by financially supporting the School Fuel Program with monies equal to or exceeding those funded last year. Please continue to award grant funding to School Fuel to address the needs of the many children in our community living and functioning in food-insecure homes. The children in our community depend on you!

Thank you for your time and consideration,

Karen McGowan
Former Principal SMCISD

To whom it may concern:

My name is Keith Cunningham and I was first introduced to School Fuel when I became principal of Crockett Elementary in 2017. While there I witnessed on a regular basis the powerful impact this program had on our students who were suffering the ill effects of food insecurity. I also saw the positive effect School Fuel had on our families and the gratitude with which they viewed the program. Indeed, I even ran across a couple of situations where School Fuel served as the majority of calories a child would have access to on some weekends! As I continued my career with SMCISD at San Marcos High School I saw here too the positive difference it made in the lives of our older students as well.

I am now at Rodriguez Elementary and continue to witness firsthand the impact this program has on the lives of our children. Many of my students benefit directly from School Fuel in a manner that helps them through the weekend and return to school ready to continue their learning.

I cannot speak highly enough about the worthiness of this cause. Indeed, I believe so strongly in School Fuel that I gladly support them with my own money each month and have done so for almost a decade now and plan on continuing to do so as long as I am able. In short, if you are considering supporting their efforts I strongly encourage you to do so, because by supporting School Fuel you are supporting our students, families, and community in a meaningful and tangible manner.

Sincerely,

A solid black rectangular box used to redact the signature of the sender.



HUMAN SERVICES ADVISORY BOARD GRANT **QUARTERLY PERFORMANCE REPORT**

Agency Name: School Fuel

Program Name: Weekend Food for Hungry Children

Program Year: 2025

Reporting Period: (check one)

- January through March (due April 30)
- April through June (due July 31)
- July through September (due October 31)
- X October through December (due January 31)

Submit report to: cgriffith@sanmarcostx.gov

PROGRAM STATUS

Please provide a written description of actions taken this period and how they helped achieve your program goals.

Each weekend in October and November a sack of food was provided to about 1,375 hungry children in the SMCISD. For K-8 children the sacks were packed at our facility and delivered to the 10 schools. At the high school the students have some agency to select from the available foods and in greater quantity than for younger children. The food has been selected to be as nutritious as possible as well as likeable for the recipients and is packaged in easily opened containers so that a small child can access the food independent of adult assistance.

In November the students were out of school for Thanksgiving week so in addition to the regular sack of food, each of the School Fuel recipients received a sack with a jar of peanut butter, crackers and a Hershey Bar.

In December the same was true as in November. Each week of school the children received the regular sack and an additional sack with peanut butter, crackers and a Hershey Bar was also sent the Friday school was dismissed for Christmas break.

Teachers report the food makes a noticeable difference in a child's abilities on Monday morning. School Fuel is dedicated to helping hungry children have a better opportunity to succeed. The grant from the City of San Marcos makes a significant difference in our ability to reach this goal.

PROGRAM BENEFICIARIES

For the program that received HSAB funding, please report either number of unduplicated individuals served or number of unduplicated households served.

Check one: Unduplicated Individuals Unduplicated Households

	Jan-Mar	Apr-Jun	Jul-Sep	Oct-Dec	Year to Date
Total Served	1200	1300	1300	1375	5175
San Marcos Residents Served	1200	1300	1300	1375	5175
% San Marcos Residents	100%	100%	100%	100%	100%

PROGRAM EXPENDITURES

For the final report of the year, please provide a bulleted list that briefly summarizes how the HSAB funding was spent.

- The \$44,000 was all spent for food, purchased from Labatt's.
-
-
-
-
-
-

Certification:

I certify that to the best of my knowledge and belief the information reported in this Quarterly Performance Report is factual and accurate.

Diane Breedlove

Signature

Diane Breedlove

Printed name

2/9/26

Date

Treasurer

Title

School Fuel Board Meeting Attendance

School Fuel held four board meetings in the last 12 months. At one board meeting one board member was absent. All other meetings the attendance was 100%.

Board Membership Requirements

The School Fuel Articles of Incorporation and By-Laws make no reference to the requirements of board members. It does not limit the number of board members nor specify any qualifications. Board members are elected by the existing members.