

	School Fuel
Application Completeness Check for 2026 HSAB Funding	Weekend Food
Amount Requested	\$44,000
Questions	
Are all questions answered?	yes
Is the application signed? (this is a certification)	yes
Does the program have measurable outcomes?	yes
Is the agency a Human Services Agency?	yes
Is the agency overseen by a Board of Directors?	yes
Required Attachments	
BUDGETS	
1. Program budget for current fiscal year	Yes
2. Program budget proposed for next fiscal year	Yes
3. Budget showing the exact uses of the HSAB funding, to be included in the contract	Yes
BOARD OF DIRECTORS INFORMATION	
4. Board of Directors membership roster	Yes
5. Board of Directors City of Residence	Yes
6. Board of Directors Meeting Attendance Record	Yes
7. Board of Directors membership criteria	Yes
ORGANIZATION INFORMATION	
8. Current IRS Form 990, pages 1 and 2 (not required for churches)	Yes
9. Non-discrimination policy statement	Yes
PROGRAM INFORMATION	
10. Final Performance Report for 2024 Funding (if funded)	Yes
11. Letters of support for the program - how many	4 letters
12. Policies and Procedures for the proposed Program, if available	Yes

City of San Marcos Human Services Grants
FY2026 Application

I. SUMMARY INFORMATION

Please spell out organization name and program name completely, without acronyms.

Applicant Organization: School Fuel

Contact Name: Diane Breedlove Telephone [REDACTED]

Contact E-Mail Address: [REDACTED] Website: www.schoolfuelsanmarcos.org

Mailing Address: 102 Wonder World Dr., Suite 304, Box 120, San Marcos, TX 78666

San Marcos Service Address for this Program: 1331 SH 123, San Marcos, TX 78666

Who is authorized to execute program documents? (Name, Title) Diane Breedlove, Treasurer

Program Name: Weekend Food for Hungry Children in the San Marcos CISD

Amount of Funds Requested: \$44,000

What percentage of the cost of this program is requested as funding through this application? 13%

II. QUESTIONS

All questions must be answered. Please type your answers. Application evaluations will be based on, but not necessarily limited to the criteria stated in each section.

OVERVIEW

1. Summarize the program for which funding is being requested, the services it provides, and the clients it serves.

School Fuel provides weekend food support for hungry children in the SMCISD who come to school on Monday too hungry to learn. Each weekend of the school year a sack with 10 nutritious food items is sent home with students K-12 in every school in the District. The children are identified by school personnel and the food is distributed by school personnel. School Fuel is an all-volunteer organization that receives no governmental funds other than an HSAB grant from the City. In the 2025-2026 school year 1,400 children will be served.

COMMUNITY NEED AND JUSTIFICATION –15 POINTS

Evaluation: documentation and justification of the need for the program in the City of San Marcos.

1. Describe in detail the need for this program in San Marcos.

In the SMCISD 75% of the students enrolled qualify for the Federal Free/Reduced Lunch program. As a result, the District provides free breakfast and lunch for every student. However, weekend hunger is persistently a problem and hungry students are unable to learn on Monday. According to the US Census Bureau 27% of the population in San Marcos lives below the poverty level compared to all of Texas where the rate is 14%. If children are to achieve their academic potential, they must be able to work effectively at school on Mondays.

Studies show that children who face food insecurity continue to have problems into adulthood such as obesity, difficulty with interpersonal skills and health issues.

Hungry children can't learn. When children come to school on Monday having had little or nothing to eat over the weekend, they can't focus on school work. They go to the nurse complaining of stomach aches. They're lethargic, too. They cause disruptions in the classroom because they have trouble working cooperatively with peers. Teachers say these issues all take time away from learning not just for the hungry children but for the entire classroom. Food insecure children fall behind in elementary school and get further behind in middle school and effectively drop out in high school, though they may remain enrolled. Without an education overcoming poverty will be a very difficult challenge.

2. Has the need for this program been increasing in recent years?

The need continues to grow. In the 2025-2026 school year School Fuel will add 100 high school seniors to the 1,300 children already served by the program. Many of the students we serve live in generational poverty. School Fuel has added children to the program every year since 2013.

Increases in the cost of living places even more stress on families. According to the Bureau of Labor the cost of living has risen almost 6% in the last two years. And recent increases in the cost of groceries and other basic needs have further stressed poor families. Parents may be working more than one job which leaves children at home alone so all food provided children by School Fuel is shelf safe and individually packaged and easily opened by small hands.

We also anticipate that families will have more trouble learning about other support resources in the upcoming year since the elementary schools will no longer have a parent liaison. These individuals helped parents find needed resources and learn more about how to support a child's educational journey. Without this help, some families may have an even more difficult time providing adequate food for their children. There is also concern that some current aid to impoverished families may be decreased due to a cuts in federal and state budgets.

IMPLEMENTATION –15 POINTS

Evaluation:

- *The application demonstrates that resources needed to manage the proposed program are available and ready.*
- *Applicant has clearly defined objectives focusing on results and measurable outcomes vs. only program activities descriptions and numbers served.*
- *Past performance of programs funded by Human Services Grants has met expectations.*

1. Are all resources in place to be able to implement this program? If not, what is missing?

School Fuel has been serving hungry children in the SMCISD since 2013. Hundreds of volunteers come on most Thursdays to pack sacks and sometimes on Friday to deliver bins of food sacks to the schools. We have a permanent, free to us, location in the new SMCISD Administration Building. We have support from Ace Relocation Systems to help deliver and a cooperative purchasing program to buy food at discounted prices in cooperation with similar programs across Texas. We have support from civic organizations and churches who not only send volunteers but also provide financial support.

2. What specific, measurable outcomes or results do you hope to achieve with this program?

The long term goal is to enable food insecure children to achieve their academic potential so that they will be able to overcome poverty. This is a goal that we share with the SMCISD and with whom we work cooperatively. School Fuel's goal is to be able to provide weekend food support for the hungry children who without help, routinely come to school too hungry to learn.

The children are identified by school personnel—cafeteria workers, teachers, nurses, parent liaisons. School Fuel provides weekend food for these children up to a maximum number set by the Board of Directors based on need and available funding. In the 2025-2026 school year we expect to provide for about 1,400 each week. According to last year's work with District personnel, that will support those students who most need the help. Should that number increase, the Board of Directors will evaluate the request and make an adjustment if financially feasible.

Our measurement is being able to meet the need identified by the District. The District measures the success of students. We know from teachers and other school personnel that the children who receive School Fuel make fewer trips to the nurse, have better attendance, and cause fewer disruptions in the classroom when they are receiving weekend food support than they did when they were not.

Children should not go hungry. And all of us understand how unproductive we are when we are hungry. Will every child who receives School Fuel be able to overcome poverty? Maybe not but without help a much larger number are likely to continue to live in poverty in adulthood. Feeding hungry children in San Marcos is the right thing to do.

3. If funding is not available at the requested amount, what is the minimum Human Services Grant funding needed to be able to run this program?

Raising funds in San Marcos is a challenge especially when you need \$330,900 to be able to provide for 1,400 hungry students (and this budget DOES NOT include funds for any employees or a facility). School Fuel doesn't start any child on the program until funds for that individual are on hand or committed. Receiving a grant of less than the \$44,000 requested would mean trying to find some alternative source of funding. However, the School Fuel Board of Directors is committed to achieving the mission.

A City that has fewer of its residents living in poverty is a better City. We are hopeful that the City of San Marcos will want to continue to invest about \$250 a year in 1,400 children to help make that possible.

IMPACT AND COST EFFECTIVENESS –15 POINTS

Evaluation:

- *impact on the identified need*
 - *implementation costs compared to impact*
 - *use of available resources (financial, staff, volunteer)*
 - *impact compared to other applicants*
1. Programs can provide value by deeply impacting the lives of a few, with effects that may ripple through generations, or by providing smaller but meaningful impact to a larger group. Describe in detail the impact this program will have on the identified need and on San Marcos residents.

Children who go hungry on weekends often fall behind in elementary school and have difficulty catching up. Any child who comes to school hungry will have trouble concentrating on the work at hand. If weekend food can enable a child to keep up, they will be able to reach their academic potential which is imperative if poverty is to be overcome. When a child is successful at school they are far more likely to be successful as adults which not only benefits that individual but also benefits the entire community. Since San Marcos has more than 27% of its population living in poverty, making an investment of about \$250 a year in a child seems a wise decision.

2. Briefly describe other funding sources, volunteers, or in-kind donations that will be used with this program.

School Fuel has at least 30 volunteers every week amounting to more than a thousand every year. Civic organizations, churches, and local businesses not only send volunteers but also support School Fuel financially. Many local residents support School Fuel. Other than a grant from the City of San Marcos, School Fuel receives no government funding. We received grants from the Anderson Foundation, Najim Foundation, Montandon Foundation and Baptist Health Foundation, and Texas Baptist Hunger Fund.

Ace Relocation Systems takes the food from our facility to the schools on Fridays as an in-kind contribution. The SMCISD provides our facility free of charge to us.

In the 2025-26 school year, School Fuel will spend only about \$10,900 to provide \$320,000 worth of food to 1,400 children. Those expenses include insurance, printing and postage, tax return preparation and fundraising. The total is less than 4% overhead and is possible only because the organization is all volunteer and has a facility provided at no cost. Not many non-profits can say the same thing.

3. How many total annual unduplicated direct clients is this program expected to serve? What percentage will be San Marcos residents?

1,400 children will be served. 100% are enrolled in the SMCISD.

COMMUNITY SUPPORT – 15 POINTS

Evaluation:

- *A minimum of three letters of reference that indicate strong local support for the program and the agency's ability to implement it as described in the application. Letters must be in support of the specific program requesting funding, not the agency as a whole. Letters will preferably be from San Marcos residents as well as direct clients of the program.*
- *Evidence that volunteers play a vital role in the program or agency's operation.*
- *Evidence that board members are actively involved in and supportive of the agency*

1. What actions do Board members take to support the programs of the agency?

Every board member has an active role in the organization because School Fuel has no employees. One board member handles the website and all media. The secretary handles the email account and all correspondence. Another board member meets the food delivery truck and receives the food. One coordinates the delivery of the food to the schools. Another board member receives contributions, makes deposits and seeks grant funding. Another board member chairs the Fun Run event and our president coordinates with the schools. All help with packing, fundraising and other tasks.

2. Briefly describe the number and role of volunteers in the program or agency's operation.

Food is packed most Thursday evenings in two shifts. On average there are about 30 volunteers in total including board members for 40 packing nights during the year. Volunteers prepare the assembly lines, pack the food, take out the recycle materials and set up for the next week. On occasion volunteers also deliver bins of food to the schools. Since there is no paid staff, volunteers, including the Board, do every task required to provide hungry children with weekend food. In total volunteers have given more than 3,500 hours a year to School Fuel.

COUNCIL PRIORITIES - 30 POINTS

1. How long has this program served San Marcos residents? (10 points if at least 2 years)

School Fuel has provided weekend food to hungry SMCISD students for 12 years, 2013-2025.

2. Does the agency have an office in San Marcos? (10 points if it does)

Yes. The School Fuel facility is located in the SMCISD Administration Building at 1331 SH 123. It is separate from the District's offices, however.

3. Describe how this funding will create an increase in services or an increase in the number of people served. (10 points if creates an increase)

School Fuel will add 100 high school seniors to the program in the fall of 2025 bringing the total high school number to 400. This enables us to continue provide for hungry students in every grade (except Pre-K which has its own program) at every school in the District as well as adding high school seniors. The cost of providing for these 400 high school students is about \$100,000 per year (\$250 per student).

RISK - 10 POINTS

1. How many years experience does the agency have in implementing a program of this size and complexity? (5 points if more than 5 years)

12 years

2. What percentage of the program's funding is non-City? (5 points if at least 50%)

87% of the funding comes from sources other than the City.

III. FUNDING RESTRICTIONS

By signing this application I certify the following to be true:

1. All Human Services Grant funding will be spent on San Marcos residents, except for school-based programs, in which case it may be spent within the San Marcos Consolidated Independent School District boundary.
2. Funding requested is not more than 50% of the total funding for the agency.
3. Funding will not be used to fund more than 20% of a full time position.
4. Agency has been in existence for at least 2 years. (This can include serving communities other than San Marcos.)

SUBMITTAL APPROVED BY:

Diane Breedlove
Signature

4/30/25
Date

Diane Breedlove
Printed Name

Treasurer
Title



HUMAN SERVICES ADVISORY BOARD GRANT QUARTERLY PERFORMANCE REPORT

Agency Name: School Fuel _____

Program Name: Weekend Food for Hungry Children in the SMCISD _____

Program Year: 2024

Reporting Period: (check one)

- ☐ January through March (due April 30)
- ☐ April through June (due July 31)
- ☐ July through September (due October 31)
- ☒ X October through December (due January 31)

Submit report to: [REDACTED]

PROGRAM STATUS

Please provide a written description of actions taken this period and how they helped achieve your program goals.

School Fuel delivered a sack of food to about 1,200 hungry children in the SMCISD every weekend of the school year and also provided an additional sack with peanut butter, crackers and a Hershey Bar at Christmas, Spring Break and the end of the school year. In total more than 44,500 sacks were distributed to students who otherwise had little or nothing to eat on weekends.

Teachers of these children report that the food makes a difference in these children's abilities and behavior on Monday. They make fewer trips to the nurse, are more attentive and cause fewer class disruptions and in general are better able to participate in learning activities. Kids who have weekend food support are less likely to fall behind.

The long term goal is to enable food insecure children to succeed at school. School Fuel is able to provide weekend support with the help of at least 1,000 volunteers who come each week to assemble the packing line and fill the sacks. In the high school, the sacks are filled by students supervised by teachers and administrative personnel.

Hungry children can't learn and adults without an education will have difficulty overcoming poverty. Our program aims to improve the San Marcos community by helping to reduce poverty.

PROGRAM BENEFICIARIES

For the program that received HSAB funding, please report either number of unduplicated individuals served or number of unduplicated households served.

Check one: XX Unduplicated Individuals _____ Unduplicated Households

	Jan-Mar	Apr-Jun	Jul-Sep	Oct-Dec	Year to Date
Total Served	1,159	1,169	1,175	1,190	2,357
San Marcos Residents Served	1,159	1,169	1,175	1,190	2,357
% San Marcos Residents	100%	100%	100%	100%	100%

PROGRAM EXPENDITURES

For the final report of the year, please provide a bulleted list that briefly summarizes how the HSAB funding was spent.

- All grant funds were spent on food purchased cooperatively from Labatt Foods.
-
-
-
-
-
-

Certification:

I certify that to the best of my knowledge and belief the information reported in this Quarterly Performance Report is factual and accurate.

Diane Breedlove

Signature

12/31/24

Date

Diane Breedlove

Printed name

Treasurer _____

Title

School Fuel Budget
July 1, 2024-June 30, 2025

Revenue

City of San Marcos	\$	34,500
Local Churches		9,000
Baptist Health Foundation Grant		12,500
Baptist Hunger Grant		2,400
Other Grants		58,000
Corporation/Business/Civic		48,000
Individual Contributions		36,000
Interest		6,200
Fundraising Events		35,000
In-Kind (Sacks)		6,000
Total Revenue	\$	247,600

From Reserve **\$ (58,800)**

Operations

Food

Mendez	90	\$	19,350
DeZavala	135		29,025
Bowie	100		21,500
Travis	150		32,250
Crockett	90		19,350
Hernandez	70		15,050
Rodriquez	80		17,200
Miller	140		30,100
Goodnight	125		26,875
Lamar	20		4,300
High School	300		75,000
Total Students	1300		
Food Cost		\$	290,000

Sacks (In Kind)	\$	6,000
Supplies, Equipment, Postage		1,500
Insurance		1,500
Tax Preparation/Accounting		600
Public Relations, Printing, Website		800
Merchant Fees		500
Fundraising		
Fun Run		2,500
Banquet		3,000
Other Operating Costs	\$	16,400

Total Operations \$ 306,400

School Fuel Budget
July 1, 2025-June 30, 2026

Proposed	
Revenue	
City of San Marcos	\$ 44,000
Local Churches	9,000
Baptist Health Foundation Grant	12,500
Baptist Hunger Grant	3,600
Other Grants	58,000
Corporation/Business/Civic	48,000
Individual Contributions	42,000
Interest	8,500
Fundraising Events	35,000

Total Revenue \$ 260,600

From Reserve **\$ (70,300)**

Operations

Food

Mendez	90	\$ 19,800
DeZavala	135	29,700
Bowie	100	22,000
Travis	150	33,000
Crockett	90	19,800
Hernandez	70	15,400
Rodriquez	80	17,600
Miller	140	30,800
Goodnight	125	27,500
Lamar	20	4,400
High School	400	100,000
Total Students	1400	
Food Cost		\$ 320,000

Supplies, Equipment, Postage	1,500
Insurance	1,800
Tax Preparation/Accounting	600
Public Relations, Printing, Website	1,000
Merchant Fees	500
Fundraising	
Fun Run	2,500
Banquet	3,000
Other Operating Costs	\$ 10,900

Total Operations \$ 330,900

School Fuel Grant Budget*
July 1, 2025-June 30, 2026

Operations

Food

Mendez	90	\$	19,800
DeZavala	135		29,700
Bowie	100		22,000
Travis	150		33,000
Crockett	90		19,800
Hernandez	70		15,400
Rodriguez	80		17,600
Miller	140		30,800
Goodnight	125		27,500
Lamar	20		4,400
High School	400		100,000
Total Students	1400		
Food Cost		\$	320,000

*All HSAB grant funds will be used to purchase food for hungry children in the SMCISD.

School Fuel Board of Directors

Araceli Aguilar Speed

Board Secretary

[REDACTED]

San Marcos, TX 78666

Senior Growth Officer

Greater Texas Federal Credit

Union; Hispanic

Diane Breedlove

Board Treasurer

[REDACTED]

San Marcos, TX 78666

CPA, Retired; white

Jiro DeLoach

[REDACTED]

San Marcos, TX 78666

Commercial Banker, Frost

Bank; Asian

Jesse Gamble

[REDACTED]

San Marcos, TX 78666

USI Insurance Services

White

Molly Ann Rosas-Garcia

[REDACTED]

San Marcos, TX 78666

Community

Activist/Philanthropist

Hispanic

Nick Hoover

Delivery Coordinator

[REDACTED]

San Marcos, TX 78666

Retired, State of Texas

White

Michael Pigg

Board President

[REDACTED]

San Marcos, TX 78666

Pastor, Wayfinders Church

White

Rene Arroyo

[REDACTED]

San Marcos, TX 78666

Owner, Balanced Nutrition

Hispanic

School Fuel Board Meeting Attendance

School Fuel held five board meetings in fiscal year 2024. At one board meeting one board member was absent. All other meetings the attendance was 100%.

Board Membership Requirements

The School Fuel Articles of Incorporation and By-Laws make no reference to the requirements of board members. It does not limit the number of board members nor specify any qualifications. Board members are elected by the existing members.

Return of Organization Exempt From Income Tax
Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Do not enter social security numbers on this form as it may be made public.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2023
Open to Public
Inspection

A For the 2023 calendar year, or tax year beginning 07/01/23, and ending 06/30/24

B Check if applicable: ☐ Address change ☐ Name change ☐ Initial return ☐ Final return/terminated ☐ Amended return ☐ Application pending	C Name of organization SCHOOL FUEL DBA SCHOOL FUEL SAN MARCOS		D Employer identification number 46-4316094
	Doing business as		
	Number and street (or P.O. box if mail is not delivered to street address) 102 WONDER WORLD DR, 304-120		Room/suite
	City or town, state or province, country, and ZIP or foreign postal code SAN MARCOS TX 78666		
	F Name and address of principal officer: DIANE BREEDLOVE		G Gross receipts \$ 227,497
I Tax-exempt status: ☒ 501(c)(3) ☐ 501(c) () (insert no.) ☐ 4947(a)(1) or ☐ 527		H(a) Is this a group return for subordinates? ☐ Yes ☒ No H(b) Are all subordinates included? ☐ Yes ☐ No If "No," attach a list. See instructions	
J Website: HTTP://WWW.SCHOOLFUELSANMARCOS.ORG		H(c) Group exemption number	
K Form of organization: ☒ Corporation ☐ Trust ☐ Association ☐ Other		L Year of formation: M State of legal domicile: TX	

Part I Summary

Activities & Governance	1 Briefly describe the organization's mission or most significant activities: PROVIDE SACKS OF FOOD FOR SCHOOL-AGED CHILDREN TO TAKE HOME ON THE WEEKENDS TO CURB THEIR HUNGER PANGS		
	2 Check this box ☐ if the organization discontinued its operations or disposed of more than 25% of its net assets.		
	3 Number of voting members of the governing body (Part VI, line 1a)	3	8
	4 Number of independent voting members of the governing body (Part VI, line 1b)	4	8
	5 Total number of individuals employed in calendar year 2023 (Part V, line 2a)	5	0
	6 Total number of volunteers (estimate if necessary)	6	350
	7a Total unrelated business revenue from Part VIII, column (C), line 12	7a	0
	b Net unrelated business taxable income from Form 990-T, Part I, line 11	7b	0
Revenue	8 Contributions and grants (Part VIII, line 1h)	Prior Year	Current Year
	9 Program service revenue (Part VIII, line 2g)	236,061	183,953
	10 Investment income (Part VIII, column (A), lines 3, 4, and 7d)	956	8,403
	11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	19,771	32,500
12 Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)	256,788	224,856	
Expenses	13 Grants and similar amounts paid (Part IX, column (A), lines 1-3)		0
	14 Benefits paid to or for members (Part IX, column (A), line 4)		0
	15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)		0
	16a Professional fundraising fees (Part IX, column (A), line 11e)		0
	b Total fundraising expenses (Part IX, column (D), line 25)	151	
	17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)	201,347	215,271
	18 Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)	201,347	215,271
	19 Revenue less expenses. Subtract line 18 from line 12	55,441	9,585
Net Assets or Fund Balances	20 Total assets (Part X, line 16)	Beginning of Current Year	End of Year
	21 Total liabilities (Part X, line 26)	471,311	480,896
	22 Net assets or fund balances. Subtract line 21 from line 20	0	0
		471,311	480,896

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here	Signature of officer DIANE BREEDLOVE		Date	
	Type or print name and title TREASURER			
Paid Preparer Use Only	Print/Type preparer's name SEAN CROWDER	Preparer's signature SEAN CROWDER	Date 11/19/24	Check ☒ if self-employed PTIN P00667387
	Firm's name SEAN CROWDER, CPA	Firm's EIN 20-5702652		
	Firm's address 110 WILLOW SPRINGS DR STE 101 SAN MARCOS, TX 78666		Phone no.	

May the IRS discuss this return with the preparer shown above? See instructions

Yes No

For Paperwork Reduction Act Notice, see the separate instructions.

DAA

Form 990 (2023)

Part III Statement of Program Service AccomplishmentsCheck if Schedule O contains a response or note to any line in this Part III ☐**1** Briefly describe the organization's mission:**PROVIDE SACKS OF FOOD FOR SCHOOL-AGED CHILDREN TO TAKE HOME ON THE WEEKENDS TO CURB THEIR HUNGER PANGS****2** Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? ☐ Yes ☒ No

If "Yes," describe these new services on Schedule O.

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? ☐ Yes ☒ No

If "Yes," describe these changes on Schedule O.

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.**4a** (Code:) (Expenses \$ **213,689** including grants of \$) (Revenue \$)
PROVIDING FOOD FOR CHILDREN ON THE WEEKENDS**4b** (Code:) (Expenses \$ **N/A** including grants of \$) (Revenue \$)**4c** (Code:) (Expenses \$ **N/A** including grants of \$) (Revenue \$)**4d** Other program services (Describe on Schedule O.)

(Expenses \$ including grants of \$) (Revenue \$)

4e Total program service expenses **213,689**

School Fuel Non-Discrimination Policy

School Fuel does not and shall not discriminate on the basis of race, color, religion, creed, gender, gender expression, age, national origin, disability, marital status, sexual orientation or military status in any of its activities or operations. These activities include, but are not limited to, hiring and firing of staff, selection of volunteers and vendors, and provision of services. We are committed to providing an inclusive and welcoming environment for staff, clients, volunteers, subcontractors, vendors and clients.

School Fuel Program Policies and Procedures

Food Preparation and Sacking

Supervising board member will take time to provide up-to-date information to all volunteers making sure to express appreciation for the help and to explain how School Fuel is organized and funded.

1. Volunteers will be solicited via Facebook and SignupGenius for the 5:00 and 6:00 pm Thursday packing.

2. Volunteers arriving for the 5:00 pm Thursday sack filling will:

Finish opening any cartons that aren't ready for packing.
Begin the assembly line using plastic sacks.
Place filled and tied sacks in the school bins according to numbers on bins.
Place flattened discarded cardboard in recycle bins.
Bring food from storage area to assembly line and open for the following week.
Take recycle bins to outside dumpster.

3. Volunteers arriving for the 6:00 pm Thursday sack filling will:

Fill sacks on the remaining assembly line.
Place filled and tied sacks in the school bins according to numbers on bins.
Roll filled bins into pickup area grouping by school and delivery route.
Take recycled cardboard to outside dumpster.
Bring food from storage area and prepare assembly line for the following week.

Delivery

Delivery of bins to ten schools will begin at 8:00 on Friday or the last day of the school week. If Ace is making the delivery bins are to be lined up according to list posted on inside of the packing room door. The responsible board member is to open the building at 7:45 am and be there to receive bins as they return.

If Ace is not making the delivery the volunteers will be contacted early in the week. The responsible board member will assist in loading the bins into volunteer vehicles and is to be on hand to receive the bins when the volunteers return them.

June 25, 2025

Barbara Saucedo

[REDACTED]

San Marcos, Texas 78666

To Human Services Advisory Board:

It has been one of the greatest honors of my journey to witness the birth and remarkable growth of School Fuel since 2013. What began as a pilot program —serving just over 30 students—has blossomed into a lifeline for more than 1,300 children, ensuring they have nourishing meals to take home each weekend. I was the parent liaison at Mendez when the program began and observed it first hand.

To see children empowered to serve themselves, with dignity and pride, is something I will always carry close to my heart. The gift of nutrition is more than food—its hope, its confidence, its care.

School Fuel is so much more than a local nonprofit. It is a movement—building minds, nurturing bodies, and touching countless lives. And behind it all are the incredible volunteers whose compassion and dedication have made this mission a reality.

With a strong foundation, a dedicated team, and unwavering community support, School Fuel has more than the capabilities to sustain and expand this vital program for years to come. Its mission is in steady hands, and its future is bright.

It has been a true privilege to walk alongside this journey and witness the lasting impact of love, service, and nourishment in action

Sincerely,

Barbara Saucedo

[REDACTED]

To whom it may concern:

My name is Keith Cunningham and I was first introduced to School Fuel when I became principal of Crockett Elementary in 2017. While there I witnessed on a regular basis the powerful impact this program had on our students who were suffering the ill effects of food insecurity. I also saw the positive effect School Fuel had on our families and the gratitude with which they viewed the program. Indeed, I even ran across a couple of situations where School Fuel served as the majority of calories a child would have access to on some weekends! As I continued my career with SMCISD at the San Marcos High School I saw here too the positive difference it made in the lives of our older students as well.

These experiences have led me to become a steadfast supporter of School Fuel and the critical work they do to serve our most vulnerable students and families. I believe so strongly in School Fuel that I gladly support them with my own money each month and have done so since 2017 and plan on continuing to do so long into the future. In short, if you are considering supporting their efforts I strongly encourage you to do so, because by supporting School Fuel you are supporting our students, families, and community in a meaningful and tangible manner.

Sincerely,

Keith Cunningham, PhD



First Baptist Church
SAN MARCOS, TEXAS

16 June 2025

Human Services Advisory Board
City of San Marcos
630 Hopkins Street
San Marcos, TX 78666

To Whom It May Concern,

I am writing to recommend School Fuel to you as one of the recipients for the Human Services Grant this year. Food insecurity remains an issue for many of the students in our public schools, and School Fuel is a leader in addressing this need in our community. Last year, they mobilized 1,200 volunteers to pack 47,500 sacks of food for food-insecure students in SMCISD. That is huge! Being an all-volunteer organization means that the monies they receive from grants, churches, and businesses all go directly to helping the community. By sending food home with food-insecure students, they help to meet the physical needs of hunger and to provide hope in life. In so doing, they enable those children to focus on their education without the worry of whether they will eat over the weekend or not. In terms of investing in our community's future, I do not know another non-profit organization that is doing more.

Because of School Fuel's important work and the direct benefit they provide to families in our community, I highly recommend them for your consideration for grant money. With your assistance, along with other churches and businesses throughout the area, School Fuel will continue to care for food-insecure families in our community. Your assistance will give help and hope to San Marcos families.

Most sincerely,

Dr. Chad R. Chaddick
Pastor
First Baptist Church, San Marcos

Human Services Advisory Board
City of San Marcos
630 E. Hopkins Street
San Marcos, Texas

June 19, 2025

Dear Advisory Board Members:

My purpose in writing this letter is two-fold. First, I would like to thank the City of San Marcos for providing grant monies to fund the School Fuel program over the last several years. Additionally, I am writing to encourage continued support through adequate funding for this vital service to our community.

Childhood hunger is a significant problem in America with approximately fourteen million children facing food insecurity. Although a national concern, we do not need to look beyond the boundaries of our city to see the impact of hunger on the children attending our schools.

Children facing hunger are at a higher risk for health issues and delayed physical development. Inadequate nutrition can significantly affect cognitive development. Hungry children often have difficulty concentrating in school and may face learning difficulties. Overall attendance and mental health are additional negative consequences.

The School Fuel feeding program positively mitigates these factors. By providing access to meals over the weekend, students are able to return to school with improved academic performance and higher attendance rates. It ensures that all students regardless of familial backgrounds have access to healthy meals.

Your generous award of \$44,000 last year allowed for an increase in the number of students receiving services. The goal for September is to include one hundred seniors to the program enabling students in grades K-12 to benefit from access to weekend meals. Our request for this next funding cycle is to secure renewal funding at the existing level or perhaps increased funding if available. To do so would ensure a lasting, positive impact on the health, education, and overall well being of our children.

Thank you for your time,

Karen McGowan
Former Principal SMCISD